January 24, 2020

Dear Chair Steen,

In this fiscal year that will soon end on January 31, 2020, you experienced or observed various forms of outreach from dedicated and passionate CPS Energy stakeholders who are focused on environmental opportunities in San Antonio. While we have been working with this group of involved stakeholders for approximately 7 years, this fiscal year saw increased engagement. To bring everyone up to speed on our interactions with them, in this packet I am providing a recount of those written and in-person interactions.

My job is to serve everyone in our community, to listen and to help San Antonio find its way forward through a very complex energy landscape. We agree that major strategic initiatives like energy generation sources require conversations over time to ensure we are meeting the entire community's expectations. We manage and make decisions for our community owned and home-grown utility company based on 6 pillars: **Reliability, Customer Affordability, Safety, Security, Resiliency and Environmental Responsibility**. Additionally, all business decisions are based on our commitment to being one of the best-managed and most **Financially Responsible** utilities in the nation.

We appreciate everyone who takes the time to share their thoughts and feedback with us. I and other members of the CPS Energy team remain committed to and available for constructive talks about our assumptions and possible energy opportunities in the short-, medium-, and long-term.

Please review the information included in this packet and let me know if you have any questions or concerns. I am happy to meet with you and provide additional context.

Most Sincerely,

Paula

Paula Gold-Williams President & CEO CPS Energy *Keeping People First!* 

CC: CPS Energy Senior Leadership Team

Note: This packet's content is also going out under separate cover to the San Antonio City Council.



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- a) "I Don't Want to Pay More for Dirty Energy"
- b) "Burning Coal Until 2060 is Irresponsible"
- c) "Tell Us What You Think of Our Energy Plans for The Future"
- d) "SA Climate Plan Adopted Time to Phase Out Coal"
- e) "Issue an All-Source RFP Without Delay"
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